



# TALISMAN

— UNDERWRITING PLC —

**ANNUAL REPORT AND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED**

**31 DECEMBER 2020**



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<b>Directors</b>	Peter K Steel Robert E Eaton David Monksfield Paul F Sandilands	Chairman
<b>Company Secretary</b>	Graham Hodgson	
<b>Registered Office</b>	5 <sup>th</sup> Floor 70 Gracechurch Street London EC3V 0XL	
<b>Auditors</b>	PKF Littlejohn LLP Statutory Auditor 15 Westferry Circus Canary Wharf London E14 4HD	
<b>Solicitors</b>	Mills & Reeve LLP Botanic House 100 Hills Road Cambridge CB2 1PH	
<b>Members' Agent</b>	Argenta Private Capital Limited 70 Gracechurch Street London EC3V 0XL	
<b>Bankers</b>	Coutts & Co 440 The Strand London WC2R 0QS	
<b>Fund Manager</b>	Ruffer LLP 80 Victoria Street London SW1E 5JL	
<b>Company Registration Number</b>	03370297	



The Directors have pleasure in presenting their Report together with the Financial Statements for the year ended 31 December 2020.

**Results and Dividends**

The results for the year are set out on pages 10 and 11 of the Financial Statements. Dividends totalling £306,268 were paid in the year (2019 - £515,288).

**Directors**

The Directors of the Company in office during the year were as follows:

Peter K Steel  
Robert E Eaton  
David Monksfield  
Paul F Sandilands

**Auditors**

A resolution to reappoint PKF Littlejohn LLP will be proposed at the next Annual General Meeting.

**Disclosure of Information to Auditors**

In the case of each of the persons who are Directors at the time this report is approved, the following applies:

- (a) So far as the Directors are aware, there is no relevant audit information of which the Company's auditors are unaware, and
- (b) They have taken all the steps that they ought to have taken as a Director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

**Directors' Indemnity**

The Board of Directors has effected a Directors' and Officers' Liability Insurance policy to indemnify the Directors and Officers of the Company against loss arising from any claim made against them jointly or severally by reason of any wrongful act in their capacity as Directors or Officers of the Company. The insurance also covers the Company's loss when it is required or permitted to indemnify the Directors or officers pursuant to the law, Common or Statutory, or the Articles of Association. The cost of this insurance is met by the Company.

By Order of the Board on 16 June 2021

**D Monksfield**  
Director



The Directors have pleasure in presenting their Strategic Report together with the Financial Statements for the year ended 31 December 2020.

## Business Review

### Activity

The principal activity of Talisman Underwriting Plc and its subsidiaries (“the Group”) in the year under review was that of underwriting insurance risks at Lloyd’s.

### Results

The Financial Statements incorporate the annual accounting results of the syndicates on which the Group participates for the 2018, 2019 and 2020 years of account.

The annual accounting technical result for the year is a loss of £440,346 (2019 – profit of £1,311,170) including the profit on exchange from syndicate participations reported in the non-technical account. The 2020 accounting year was significantly impacted by the economic effects of the COVID-19 pandemic with large claims arising.

The 2018 year of account closed at 31 December 2020 with a loss of £146,267 (2017 loss- £1,387,348). The 2019 and 2020 open underwriting years will normally close at 31 December 2021 and 31 December 2022 respectively, and the Directors expect the 2019 year of account to produce a result of between (6.7)% and 1.9% of capacity and based on current information a result for the 2020 year of account of between (3.8)% and 5.9% although it must be noted that many policies remain on risk and the full economic effects of the COVID-19 pandemic are still uncertain.

### Future Developments

The Group continues to write insurance business in the Lloyd’s insurance market. The capacity being underwritten on the 2021 year of account is £30.0m an increase of £1.0m against the 2020 year of account.

### Key Performance Indicators

For the 2020 calendar year the amount of gross premium written by the Syndicates on which the Group participates amounted to £30.4m (2019 - £27.4m) with a technical underwriting loss for the year of £0.6m (2019 – profit of £1.3m).

### Risk Factors

The nature of a Lloyd’s Corporate Member means that the majority of the Group’s activities are carried out by the Syndicates in which it participates. The Group is not involved directly in the management of the Syndicates’ activities, including employment of Syndicate staff, as this is the responsibility of the relevant Managing Agent. Each Managing Agent will also have responsibility for the environmental activities of each Syndicate, although by their nature insurers do not produce significant environmental emissions. As a result, the Directors do not consider it appropriate to monitor and report any risk factors in relation to staff or environmental matters.



## Risk Management

As the holding company for Corporate Members of Lloyd's the majority of the risks to the Group's future cash flows arise from its participation in the results of Lloyd's syndicates. As detailed on page 24, these risks are mostly managed by the Managing Agents of the syndicates. This Group's role in managing this risk in conjunction with its Members' Agent is limited to selection of syndicate participations and monitoring performance of the syndicates.

## Impact of the Brexit vote

The United Kingdom left the European Union (EU) on 31 January 2020. Lloyd's has been working together with market members to prepare for changes that arose as a result of the UK leaving the EU. Lloyd's has put measures in place to maintain access to the insurance market in the EU by setting up a subsidiary, Lloyd's Insurance Company SA, in Brussels ("Lloyd's Brussels"). Insurance policies incepting from 1 January 2019 are placed through Lloyd's Brussels. Lloyd's has transferred all non-life European Economic Area (EEA) business that has been written by the Lloyd's Market between 1993 and 2020 to Lloyd's Brussels during 2020 via a Part VII portfolio transfer. The Directors are monitoring Lloyd's preparations along with general market conditions to identify if it is appropriate to make any changes to the current strategy of the Company.

## Section 172 Statement

The Directors are well aware of their duty under section 172 of the Companies Act 2006 to act in a way which they consider, in good faith, would be most likely to promote the success of the Company for the benefit of its members as a whole.

As a result of the nature of this Company as a holding company for Lloyd's corporate members, the majority of its activities are carried out by the syndicates in which it participates. The Company is not involved directly in the management of the syndicates' activities, as these are the responsibility of the relevant managing agent. Each managing agent has a board of directors which are responsible for the activities of each syndicate, and they have a duty towards a range of considerations including (but not limited to) employees, community and environmental matters, standards of business conduct and the long term consequences of business decisions.

The Company itself undertakes very few transactions. Its strategy is to continue to build a portfolio of underwriting capacity through the acquisition of corporate members and participation in the Lloyd's annual auction process. It continues to target high quality syndicates managed by leading managing agents.

The Company does not employ any staff other than the Directors and the Company Secretary and the only suppliers are those who provide services for the administration of the Company. The Directors ensure supplier invoices are paid on time in line with any agreed terms.

The Directors issue twice yearly updates to the Company's members and encourage two-way communication with the members to ensure that they are kept informed of the latest developments.

By Order of the Board on 16 June 2021

**D Monksfield**  
Director



The Directors are responsible for preparing the Report of the Directors, the Strategic Report and Financial Statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare Financial Statements for each financial year. Under that law the Directors have elected to prepare the Group and Parent Company Financial Statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Directors must not approve the Financial Statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and Parent Company and of the profit or loss of the Group for that period. In preparing these Financial Statements, the Directors are required to:

- select suitable Accounting Policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the Financial Statements;
- prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Group and Company and enable them to ensure that the Financial Statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Group and Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are responsible for the maintenance and integrity of the corporate and financial information included on the Group's website. Legislation in the United Kingdom governing the preparation and dissemination of the Financial Statements may differ from legislation in other jurisdictions.



**Independent Auditor's Report to the Shareholders of Talisman Underwriting Plc****Opinion**

We have audited the financial statements of Talisman Underwriting Plc for the year ended 31 December 2020 which comprise the Group Profit and Loss Account, the Statement of Comprehensive Income, the Group and Parent Company Balance Sheet, the Group and Parent Company Statement of Changes in Equity, the Group Cash Flow Statement, the Accounting Policies, the Risk Management section and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and FRS 103 "Insurance Contracts" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 December 2020 and of the group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the director's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.





**Independent Auditor's Report to the Shareholders of Talisman Underwriting Plc (continued)****Other information**

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information. Our opinion on the group and parent company financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinion on other matter prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In light of the knowledge and understanding of the Group and the Parent Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the Parent Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the Parent Company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of directors**

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the group and parent company financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the group and parent company financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.



**Independent Auditor's Report to the Shareholders of Talisman Underwriting Plc (continued)****Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The procedures we have undertaken to detect irregularities, including fraud, are detailed below:

- We obtained an understanding of the company and the sector in which it operates to identify laws and regulations that could reasonably be expected to have a direct effect on the financial statements. We obtained our understanding in this regard through discussion with management and the application of our knowledge and experience of the sector in which the company operates in. We determined the principal laws and regulations relevant to the company in this regard to be those arising from the Companies Act 2006, Lloyd's byelaws as they relate to the company and UK taxation legislation.
- We designed our audit procedures to ensure the audit team considered whether there were any indications of non-compliance by the company with those laws and regulations. These procedures included, but were not limited to:
  - discussion with management of any known, or suspected instances, of non-compliance by the company with those laws and regulations;
  - discussion with management of any, or suspected, incidence of fraud;
  - review of the financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
  - review of the minutes of the board of directors and other correspondence as we deemed appropriate; and
  - review and testing of the system of controls established by management to ensure the accuracy of the financial statements.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

**Use of our report**

This report is made solely to the Company's shareholders, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's shareholders those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's shareholders as a body, for our audit work, for this report, or for the opinions we have formed.

**Thomas Seaman (Senior statutory auditor)**

For and on behalf of PKF Littlejohn LLP

Statutory auditor

Date: 16 June 2021

15 Westferry Circus  
Canary Wharf  
London E14 4HD



## TECHNICAL ACCOUNT - GENERAL BUSINESS

	Note	2020	2019
<b>Gross Premiums Written</b>			
Continuing operations	1	30,350,051	27,385,736
Outward reinsurance premiums		(8,839,847)	(7,493,642)
		<hr/>	<hr/>
<b>Net Premiums Written</b>		21,510,204	19,892,094
<b>Change in the provision for unearned premiums</b>			
Gross provision	3	(846,467)	(1,358,404)
Reinsurers share	3	429,064	604,819
		<hr/>	<hr/>
<b>Earned Premiums, Net of Reinsurance</b>		21,092,801	19,138,509
<b>Allocated Investment Return Transferred from the Non-Technical Account</b>	5	707,866	993,664
<b>Claims Paid</b>			
Gross amount		(16,383,634)	(14,885,278)
Reinsurers' share		4,642,184	4,196,612
		<hr/>	<hr/>
Net claims paid		(11,741,450)	(10,688,666)
		<hr/>	<hr/>
<b>Change in Provision for Claims</b>			
Gross amount	3	(4,126,475)	(2,054,463)
Reinsurers' share	3	1,719,716	1,495,530
		<hr/>	<hr/>
Change in net provision for claims		(2,406,759)	(558,933)
		<hr/>	<hr/>
<b>Claims Incurred, Net of Reinsurance</b>		(14,148,209)	(11,247,599)
Net operating expenses	4	(8,241,492)	(7,606,867)
		<hr/>	<hr/>
<b>Balance on the Technical Account for General Business</b>		£(589,034)	£1,277,707
		<hr/> <hr/>	<hr/> <hr/>

The Accounting Policies and Notes on pages 18 to 44 form part of these Financial Statements.



## NON-TECHNICAL ACCOUNT

	Note	2020	2019
<b>Balance on the General Business Technical Account</b>		(589,034)	1,277,707
Investment income	5	365,972	180,195
Profit/(loss) on exchange - syndicate participation		148,688	33,463
Other income		74,655	23,693
Other charges		(844,979)	(658,931)
		<hr/>	<hr/>
<b>Loss)/Profit on Ordinary Activities before Taxation</b>	6	(844,698)	856,127
Tax on (loss)/profit on ordinary activities	7	204,239	(117,169)
		<hr/>	<hr/>
<b>(Loss)/Profit on Ordinary Activities after Taxation</b>		£(640,459)	£738,958
		<hr/> <hr/>	<hr/> <hr/>

## STATEMENT OF COMPREHENSIVE INCOME

Profit/(Loss) for the financial year	(640,459)	738,958
<b>Other Comprehensive income:</b>		
Currency translation differences	-	-
	<hr/>	<hr/>
	£(640,459)	£738,958
	<hr/> <hr/>	<hr/> <hr/>

All operations are continuing.

The Accounting Policies and Notes on pages 18 to 44 form part of these Financial Statements.



## TALISMAN UNDERWRITING PLC

## GROUP BALANCE SHEET

As at 31 December 2020

Registered Number 03370297

	Note	2020			2019		
		Syndicate Participation	Corporate	Total	Syndicate Participation	Corporate	Total
<b>Assets</b>							
<b>Intangible Assets</b>	9a	-	902,738	902,738	-	1,450,781	1,450,781
<b>Positive goodwill</b>	9a	-	5,169	5,169	-	6,463	6,463
<b>Negative goodwill</b>	9b	-	(34,563)	(34,563)	-	(45,216)	(45,216)
		-	(29,394)	(29,394)	-	(38,753)	(38,753)
<b>Investments</b>							
Financial Investments	10	25,416,793	2,916,754	28,333,547	24,889,243	2,579,307	27,468,550
Deposits with ceding undertakings		3,390	-	3,390	3,906	-	3,906
		25,420,183	2,916,754	28,336,937	24,893,149	2,579,307	27,472,456
<b>Reinsurers' share of technical provisions</b>							
Provision for unearned premiums		3,158,410	-	3,158,410	2,799,934	-	2,799,934
Claims outstanding		14,662,039	-	14,662,039	13,706,253	-	13,706,253
		17,820,449	-	17,820,449	16,506,187	-	16,506,187
<b>Debtors</b>							
Arising out of direct Insurance operations	11	7,088,205	-	7,088,205	6,766,370	-	6,766,370
Arising out of Reinsurance operations	11	6,216,853	-	6,216,853	5,597,151	-	5,597,151
Other debtors	12	785,612	824,658	1,610,270	783,064	1,045,046	1,828,110
		14,090,670	824,658	14,915,328	13,146,585	1,045,046	14,191,631
<b>Other Assets</b>							
Cash at bank and In hand	13	1,434,101	7,991,667	9,425,768	1,453,372	7,704,945	9,158,317
Overseas deposits		2,645,356	-	2,645,356	2,530,013	-	2,530,013
Other		210,921	-	210,921	235,665	-	235,665
		4,290,378	7,991,667	12,282,045	4,219,050	7,704,945	11,923,995
<b>Prepayments and Accrued Income</b>							
Accrued interest		55,004	-	55,004	63,935	-	63,935
Deferred acquisition costs		3,407,587	-	3,407,587	3,408,420	-	3,408,420
Other prepayments and accrued income		83,385	39,891	123,276	86,411	-	86,411
		3,545,976	39,891	3,585,867	3,558,766	-	3,558,766
<b>Total Assets</b>							
		£65,167,656	£12,646,314	£77,813,970	£62,323,737	£12,741,326	£75,065,063



The Accounting Policies and Notes on pages 18 to 44 form part of these Financial Statements.

Registered Number 03370297

	Note	2020		2019		Total	
		Syndicate Participation	Corporate	Total	Syndicate Participation		Corporate
<b>Liabilities and Shareholders' Funds</b>							
<b>Capital and Reserves</b>							
Called-up share capital	14	-	5,121,910	5,121,910	-	4,562,217	4,562,217
Capital redemption reserve		-	375	375	-	295	295
Share premium account		-	4,767,180	4,767,180	-	3,611,487	3,611,487
Profit and Loss Account		(3,108,163)	792,040	(2,316,123)	(4,020,197)	2,650,803	(1,369,394)
<b>Total Shareholders Funds</b>		<b>(3,108,163)</b>	<b>10,681,505</b>	<b>7,573,342</b>	<b>(4,020,197)</b>	<b>10,824,802</b>	<b>6,804,605</b>
<b>Technical provisions:</b>							
Provision for unearned premiums		13,322,320	-	13,322,320	12,839,469	-	12,839,469
Claims outstanding		44,781,408	-	44,781,408	44,138,648	-	44,138,648
<b>Provisions for Other Risks and Charges</b>							
Deferred taxation	15	-	116,338	116,338	-	189,920	189,920
<b>Deposit received from reinsurers</b>		<b>292,020</b>	<b>-</b>	<b>292,020</b>	<b>502,843</b>	<b>-</b>	<b>502,843</b>
<b>Creditors</b>							
Arising out of direct Insurance operations	16	1,219,696	-	1,219,696	1,117,085	-	1,117,085
Arising out of Reinsurance operations	16	5,841,695	-	5,841,695	5,138,951	-	5,138,951
Other creditors including taxation and social security	17	1,980,300	1,727,208	3,707,508	1,772,412	1,575,252	3,347,664
		<b>9,041,691</b>	<b>1,727,208</b>	<b>10,768,899</b>	<b>8,028,448</b>	<b>1,575,252</b>	<b>9,603,700</b>
<b>Accruals and Deferred Income</b>		<b>838,380</b>	<b>121,263</b>	<b>959,643</b>	<b>834,526</b>	<b>151,352</b>	<b>985,878</b>
<b>Total Liabilities and Shareholders' Funds</b>		<b>£65,167,656</b>	<b>£12,646,314</b>	<b>£77,813,970</b>	<b>£62,323,737</b>	<b>£12,741,326</b>	<b>£75,065,063</b>

The Financial Statements were approved and authorised for issue by the Board on 16 June 2021 and were signed on its behalf by:

**D Monksfield**  
Director

The Accounting Policies and Notes on pages 18 to 44 form part of these Financial Statements.



**TALISMAN UNDERWRITING PLC**

Registered Number 03370297

**COMPANY BALANCE SHEET**

As at 31 December 2020

	<b>Note</b>	<b>2020</b>	<b>2019</b>
<b>Fixed Assets</b>			
Investments	10	1,212,242	1,212,242
<b>Current Assets</b>			
Debtors	12	256,027	479,225
Investments	10	2,916,754	2,579,307
Cash at bank		7,299,385	6,996,269
		<u>10,472,166</u>	<u>10,054,801</u>
<b>Creditors: amounts falling due within one year</b>	17	<u>(1,752,039)</u>	<u>(2,653,003)</u>
<b>Net current assets</b>		<u>8,720,127</u>	<u>7,401,798</u>
<b>Total assets less current liabilities</b>		9,932,368	8,614,040
<b>Provision for other risks and charges</b>			
Deferred taxation	15	-	(58,060)
<b>Net assets</b>		<u>£9,932,368</u>	<u>£8,555,980</u>
<b>Capital and Reserves</b>			
Called-up share capital	14	5,121,910	4,562,217
Capital redemption reserve		375	295
Share premium account		4,767,180	3,611,487
Profit and Loss Account			
At 1 January		381,981	439,010
(Loss)/profit for the year		(32,811)	458,259
Dividends paid		(306,268)	(515,288)
<b>Shareholders Funds attributable to Equity Interests</b>		<u>£9,932,368</u>	<u>£8,555,980</u>

The Financial Statements were approved and authorised for issue by the Board on 16 June 2021 and were signed on its behalf by:

**D Monksfield**

Director

The Accounting Policies and Notes on pages 18 to 44 form part of these Financial Statements.



## Group statement of changes in shareholders' equity

	A Ordinary Share capital	B Ordinary share capital	Capital redemption reserve	Share premium account	Profit and loss account	Total
At 1 January 2019	4,163,752	1,179	295	2,924,841	(1,593,064)	5,497,003
Profit for the financial year	-	-	-	-	738,958	738,958
Dividends paid	-	-	-	-	(515,288)	(515,288)
Issue of 1,588,890 ordinary A shares of 25p each	397,223	-	-	686,646	-	1,083,869
Issue of 630 ordinary B shares of 10p each	-	63	-	-	-	63
Cancellation of ordinary B shares of 10p each	-	-	-	-	-	-
<b>At 31 December 2019</b>	<b>£4,560,975</b>	<b>£1,242</b>	<b>£295</b>	<b>£3,611,487</b>	<b>£(1,369,394)</b>	<b>£6,804,605</b>

	A Ordinary Share capital	B Ordinary share capital	Capital redemption reserve	Share premium account	Profit and loss account	Total
At 1 January 2020	4,560,975	1,242	295	3,611,487	(1,369,394)	6,804,605
Loss for the financial year	-	-	-	-	(640,459)	(640,459)
Dividends paid	-	-	-	-	(306,268)	(306,268)
Issue of 2,238,313 ordinary A shares of 25p each	559,578	-	-	1,155,693	-	1,715,271
Issue of 1,955 ordinary B shares of 10p each	-	196	-	-	-	196
Cancellation of 803 ordinary B shares of 10p each	-	(80)	80	-	-	-
<b>At 31 December 2020</b>	<b>£5,120,553</b>	<b>£1,357</b>	<b>£375</b>	<b>£4,767,180</b>	<b>£(2,316,121)</b>	<b>£7,573,343</b>

The capital redemption reserve represents the nominal value of the shares redeemed and cancelled by the company.

The Accounting Policies and Notes on pages 18 to 44 form part of these Financial Statements.





## Company statement of changes in shareholders' equity

	A Ordinary Share capital	B Ordinary share capital	Capital redemption reserve	Share premium account	Profit and loss account	Total
At 1 January 2019	4,163,752	1,179	295	2,924,841	439,010	7,529,077
Profit for the financial year	-	-	-	-	458,259	458,259
Dividends paid	-	-	-	-	(515,288)	(515,288)
Issue of 1,588,890 ordinary A shares of 25p each	397,223	-	-	686,646	-	1,083,869
Issue of 630 ordinary B shares of 10p each	-	63	-	-	-	63
Cancellation of ordinary B shares of 10p each	-	-	-	-	-	-
<b>At 31 December 2019</b>	<b>£4,560,975</b>	<b>£1,242</b>	<b>£295</b>	<b>£3,611,487</b>	<b>£381,981</b>	<b>£8,555,980</b>

	A Ordinary Share capital	B Ordinary share capital	Capital redemption reserve	Share premium account	Profit and loss account	Total
At 1 January 2020	£4,560,975	£1,242	£295	£3,611,487	£381,981	£8,555,980
Loss for the financial year	-	-	-	-	(32,811)	(32,811)
Dividends paid	-	-	-	-	(306,268)	(306,268)
Issue of 2,238,313 ordinary A shares of 25p each	559,578	-	-	1,155,693	-	1,715,271
Issue of 1,955 ordinary B shares of 10p each	-	196	-	-	-	196
Cancellation of 803 ordinary B shares of 10p each	-	(80)	80	-	-	-
<b>At 31 December 2020</b>	<b>£5,120,553</b>	<b>£1,357</b>	<b>£375</b>	<b>£4,767,180</b>	<b>£42,902</b>	<b>£9,932,368</b>

The capital redemption reserve represents the nominal value of the shares redeemed and cancelled by the company.

The Accounting Policies and Notes on pages 18 to 44 form part of these Financial Statements.



	Note	2020	2019
<b>Cash flows from operating activities</b>			
Profit/(loss) on ordinary activities before tax		(844,698)	856,127
Addition of loss/(deduction of profit) attributed to syndicate transactions		434,307	(1,311,170)
(Collection)/Distribution of closed year result from syndicates		(1,346,342)	1,012,292
		<hr/>	<hr/>
Total		(1,756,733)	557,249
Adjustments for:			
Decrease in debtors		364,117	61,173
Increase/(Decrease) in creditors		168,802	(704,872)
Amortisation of goodwill		1,294	28,485
Amortisation of negative goodwill		(10,653)	(8,045)
Profit on sale of syndicate capacity		(55,537)	-
Amortisation of syndicate capacity		572,730	301,488
Investment income		(33,608)	(94,408)
Unrealised (gains) on investments		(337,447)	(185,787)
Taxation (paid)		(99,899)	(293,699)
		<hr/>	<hr/>
Net cash (outflow) from operating activities		(1,186,934)	(338,416)
<b>Cash flows from investing activities</b>			
Investment income		33,608	94,408
Purchase of syndicate capacity		(26,747)	(99,269)
Proceeds from sale of syndicate capacity		57,597	-
Purchase of subsidiaries net of cash acquired		-	493,975
Purchase of investments		-	-
		<hr/>	<hr/>
Net cash inflow from investing activities		64,458	489,114
<b>Cash flows from financing activities</b>			
Equity dividends paid		(306,268)	(515,288)
Issues of shares		1,715,466	543,732
		<hr/>	<hr/>
Net cash inflow from financing activities		1,409,198	28,444
		<hr/>	<hr/>
Net increase in cash and cash equivalents	18	286,722	179,142
		<hr/>	<hr/>
Cash and cash equivalents at beginning of year		7,704,945	7,525,803
		<hr/>	<hr/>
Cash and cash equivalents at end of year	18	£7,991,667	£7,704,945
		<hr/>	<hr/>
<b>Cash and cash equivalents comprise:</b>			
Cash at bank and in hand (including Funds at Lloyd's)		7,991,667	7,704,945
		<hr/>	<hr/>
<b>Cash and cash equivalents</b>	18	£7,991,667	£7,704,945
		<hr/>	<hr/>

The Group has no control over the disposition of assets and liabilities at Lloyd's. Consequently, the Cash Flow Statement is prepared reflecting only the movement in corporate funds, which includes transfers to and from the syndicates at Lloyd's.



The Accounting Policies and Notes on pages 18 to 44 form part of these Financial Statements.

## General information

The Company is a public limited company that was incorporated in England and whose registered office is 5<sup>th</sup> Floor, 70 Gracechurch Street, London, EC3V 0XL. The Group participates in insurance business as an underwriting member of various syndicates at Lloyd's through its subsidiary undertakings.

## Basis of Preparation

These Financial Statements have been prepared in accordance with United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", FRS 103 "Insurance Contracts", the Companies Act 2006 and Schedule 3 of the Large and Medium sized Companies and Groups (Accounts and Reports) Regulations, relating to insurance. The Financial Statements are prepared under the historical cost basis of accounting modified to include the revaluation of investments and comply with applicable Accounting Standards. Accounting information in respect of the Syndicate participations has been provided by each Syndicate's managing agent and has been reported upon by the Syndicate auditors.

## Going Concern

The Group, through its subsidiaries participates as underwriting members of Lloyd's. Its underwriting is supported by Funds at Lloyd's either made available by the company directly or by its loan note holders. The Group continues to participate on the 2019 and 2020 underwriting years of account, which will normally close at 31 December 2021 and 2022 respectively, and has continued this participation since the year end on the 2021 year of account. The Group has significant funds to support its underwriting through Fund at Lloyd's and these funds are in place to meet the underwriting impact arising from the COVID-19 pandemic. The Directors are of the opinion that the Group and Company have adequate resources to meet its underwriting and other operational obligations for the foreseeable future. Accordingly, the going concern concept has been adopted in the preparation of these Financial Statements.

## Basis of Accounting

The Financial Statements are prepared using the annual basis of accounting. Under the annual basis of accounting a result is determined at the end of each accounting period reflecting the profit or loss from providing insurance coverage during that period and any adjustments to the profit or loss of providing insurance cover during earlier accounting periods.

Amounts reported in the general business technical account relate to movements in the period in respect of all relevant years of account of the Syndicates on which the group participates.

Assets and liabilities arising as a result of the underwriting activities are mainly controlled by the Syndicates' managing agents. Accordingly, these assets and liabilities have been shown separately in the balance sheet as "Syndicate Participation". Other assets and liabilities are shown as "Corporate". The syndicate assets are held subject to trust deeds for the benefit of the Syndicates' insurance creditors.

The information included in these Financial Statements in respect of the Syndicates has been supplied by Managing Agents based upon the various accounting policies they have adopted. The following describes the policies they have generally adopted.

## General Business

### i. Premiums

Premiums written comprise the total premiums receivable in respect of business incepted during the year, together with any differences between booked premiums for prior years and those previously accrued, and include estimates of premiums due but not yet receivable or notified to the syndicates on which the Group participates, less an allowance for cancellations. All premiums are shown gross of commission payable to intermediaries and exclude taxes and duties levied on them.



**General Business (continued)****ii. Unearned Premiums**

Written premium is earned according to the risk profile of the policy. Unearned premiums represent the proportion of premiums written in the year that relate to unexpired terms of policies in force at the balance sheet date, calculated on a time apportionment basis having regard where appropriate, to the incidence of risk. The specific basis adopted by each syndicate is determined by the relevant managing agent.

**iii. Deferred Acquisition Costs**

Acquisition costs, which represent commission and other related expenses, are deferred over the period in which the related premiums are earned.

**iv. Reinsurance Premiums**

Reinsurance premium costs are allocated by the Managing Agent of each syndicate to reflect the protection arranged in respect of the business written and earned.

**v. Claims Incurred and Reinsurers' Share**

Claims incurred comprise claims and settlement expenses (both internal and external) occurring in the year and changes in the provisions for outstanding claims, including provisions for claims incurred but not reported and settlement expenses, together with any other adjustments to claims from previous years. Where applicable, deductions are made for salvage and other recoveries.

The provision for claims outstanding comprises amounts set aside for claims notified and claims incurred but not yet reported (IBNR). The amount included in respect of IBNR is based on statistical techniques of estimation applied by each syndicate's in house reserving team and in most cases reviewed by external consulting actuaries. These techniques generally involve projecting from past experience the development of claims over time to form a view of the likely ultimate claims to be experienced for more recent underwriting, having regard to variations in the business accepted and the underlying terms and conditions. The provision for claims also includes amounts in respect of internal and external claims handling costs. For the most recent years, where a high degree of volatility arises from projections, estimates may be based in part on output from rating and other models of the business accepted and assessments of underwriting conditions.

The reinsurers' share of provisions for claims is based on calculated amounts of outstanding claims and projections for IBNR, net of estimated irrecoverable amounts, having regard to each syndicate's reinsurance programme in place for the class of business, the claims experience for the year and the current security rating of the reinsurance companies involved. Each syndicate uses a number of statistical techniques to assist in making these estimates.

Accordingly the two most critical assumptions made by each syndicates managing agent as regards claims provisions are that the past is a reasonable predictor of the likely level of claims development and that the rating and other models used including pricing models for recent business are reasonable indicators of the likely level of ultimate claims to be incurred.

The level of uncertainty with regard to the estimations within these provisions generally decreases with time since the underlying contracts were exposed to new risks. In addition the nature of short tail claims such as property where claims are typically notified and settled within a short period of time will normally have less uncertainty after a few years than long tail risks such as some liability business where it may be several years before claims are fully advised and settled. In addition to these factors if there are disputes regarding coverage under policies or changes in the relevant law regarding a claim this may increase the uncertainty in the estimation of the outcomes.



**General Business (continued)****v. Claims Incurred and Reinsurers' Share (continued)**

The assessment of these provisions is usually the most subjective aspect of an insurer's accounts and may result in greater uncertainty within an insurer's accounts than within those of many other businesses. The provisions for gross claims and related reinsurance recoveries have been assessed on the basis of the information currently available to the directors of each syndicate's managing agent. However, ultimate liability will vary as a result of subsequent information and events and this may result in significant adjustments to the amounts provided. Adjustments to the amounts of claims provisions established in prior years are reflected in the Financial Statements for the period in which the adjustments are made. The provisions are not discounted for the investment earnings that may be expected to arise in the future on the funds retained to meet the future liabilities. The methods used, and the estimates made, are reviewed regularly.

**vi. Unexpired Risks Provision**

Provisions for unexpired risks are made where the costs of outstanding claims, related expenses and deferred acquisition costs are expected to exceed the unearned premium provision carried forward at the balance sheet date. The provision for unexpired risks is calculated separately by reference to classes of business which are managed together, after taking into account relevant investment return. The provision is made on a syndicate by syndicate basis by the relevant managing agent.

**vii. Closed Years of Account**

At the end of the third year, the underwriting account is normally closed by reinsurance into the following year of account. The amount of the reinsurance to close premium payable is determined by the managing agent, generally by estimating the cost of claims notified but not settled at 31 December, together with the estimated cost of claims incurred but not reported at that date, and an estimate of future claims handling costs. Any subsequent variation in the ultimate liabilities of the closed year of account is borne by the underwriting year into which it is reinsured.

The payment of a reinsurance to close premium does not eliminate the liability of the closed year for outstanding claims. If the reinsuring syndicate was unable to meet its obligations, and the other elements of Lloyd's chain of security were to fail, then the closed underwriting account would have to settle outstanding claims.

The Directors consider that the likelihood of such a failure of the reinsurance to close is extremely remote, and consequently the reinsurance to close has been deemed to settle the liabilities outstanding at the closure of an underwriting account. The group has included its share of the reinsurance to close premiums payable as technical provisions at the end of the current period, and no further provision is made for any potential variation in the ultimate liability of that year of account.

**viii. Run-off Years of Account**

Where an underwriting year of account is not closed at the end of the third year (a "run-off" year of account) a provision is made for the estimated cost of all known and unknown outstanding liabilities of that year. The provision is determined initially by the managing agent on a similar basis to the reinsurance to close. However, any subsequent variation in the ultimate liabilities for that year remains with the corporate member participating therein. As a result any run-off year will continue to report movements in its results after the third year until such time as it secures a reinsurance to close.

**ix. Net Operating Expenses (including Acquisition Costs)**

Net operating expenses include acquisition costs, profit and loss on exchange and other amounts incurred by the syndicates on which the group participates.

Acquisition costs, comprising commission and other costs related to the acquisition of new insurance contracts, are deferred to the extent that they are attributable to premiums unearned at the Balance Sheet date.



**General Business (continued)****x. Distribution of Profits and Collection of Losses**

Lloyd's operates a detailed set of regulations regarding solvency and the distribution of profits and payment of losses between syndicates and their members. Lloyd's continues to require membership of syndicates to be on an underwriting year of account basis and profits and losses belong to members according to their membership of a year of account. Normally profits and losses are transferred between the syndicate and members after results for a year of account are finalised after 36 months. This period may be extended if a year of account goes into run-off. The syndicate may make earlier on account distributions or cash calls according to the cash flow of a particular year of account and subject to Lloyd's requirements.

**xi. Financial Instruments**

The syndicate and company investments comprise debt and equity investments, derivatives, cash and cash equivalents and loans and receivables. The debt, equity investments and derivatives are measured at fair value through profit or loss.

Debtors/creditors arising from insurance/reinsurance operations shown in the Balance Sheet include the totals of all the syndicates outstanding debit and credit transactions as processed by the Lloyd's central accounting facility. No account has been taken of any offsets which may be applicable in calculating the net amounts due between the syndicates and each of their counterparty insureds, reinsurers or intermediaries as appropriate.

*Recognition*

Financial assets and liabilities are recognised when the syndicate becomes party to the contractual provisions of the instrument. Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the syndicate after deducting all of its liabilities.

*Initial measurement*

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a financing transaction, the financial asset or liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

*Subsequent measurement*

Non-current debt instruments are subsequently measured at amortised cost using the effective interest method.

Debt instruments that are classified as payable or receivable within one financial year and which meet the above conditions are measured at the undiscounted amount of the cash or other consideration expected to be paid or received.

Other debt instruments are measured at fair value through profit or loss.

*Derecognition of financial assets and liabilities*

Financial assets are derecognised when and only when a) the contractual rights to the cash flow from the financial asset expire or are settled, b) the syndicates transfer to another party substantially all of the risks and rewards of ownership of the financial asset, or c) the syndicates, despite having retained some significant risks and rewards of ownership, have transferred control of the asset to another party and the other party has the practical ability to sell the asset in its entirety to an unrelated third party and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer.

Financial liabilities are derecognised only when the obligation specified in the contract is discharged, cancelled or expires.





**xi. Financial Instruments (continued)***Fair value measurement*

The best evidence of fair value is a quoted price for an identical asset in an active market. When quoted prices are unavailable, the price of a recent transaction for an identical asset provides evidence of fair value as long as there has not been a significant change in economic circumstances or a significant lapse in time since the transaction took place. If the market is not active and recent transactions of an identical asset on their own are not a good estimate of fair value, the syndicates and group estimate the fair value by using a valuation technique.

*Impairment of financial instruments measured at amortised cost or cost*

For financial assets carried at amortised cost, the amount of an impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate, i.e. using the effective interest method.

For financial assets carried at cost less impairment, the impairment loss is the difference between the asset's carrying amount and the best estimate of the amount that would be received for the asset if it were to be sold at the reporting date.

Where indicators exist for a decrease in impairment loss, and the decrease can be related objectively to an event occurring after the impairment was recognised, the prior impairment loss is tested to determine reversal. An impairment loss is reversed on an individual impaired financial asset to the extent that the revised recoverable value does not lead to a revised carrying amount higher than the carrying value had no impairment been recognised. The amount of the reversal is recognised in profit and loss immediately.

**xii. Investment Return**

Investment return comprises all investment income, realised investment gains and losses and movements in unrealised gains and losses, net of investment expenses and charges.

Realised and unrealised gains and losses are measured by reference to the original cost of the investment if purchased in the year, or if held at the beginning of the year by reference to the current value at that date.

Investment return is initially recorded in the non-technical account. A transfer is made from the non-technical account to the general business technical account to reflect the investment return on funds supporting the underwriting business.

**xiii. Basis of Currency Translation**

The Group financial statements are presented in sterling.

The Company's functional and presentation currency is sterling.

Syndicates maintain separate funds in sterling, United States dollars, Canadian dollars and Euros.

Income and expenditure in US dollars, Canadian dollars and Euros is translated at the average rate of exchange for the year. Underwriting transactions denominated in other foreign currencies are included at the rate of exchange ruling at the date the transaction is processed.

Monetary assets and liabilities are translated into sterling at the rates of exchange at the Balance Sheet date.

All differences arising on the translation of foreign currency amounts in syndicates are included in either the non-technical or technical account irrespective of their treatment by the underlying syndicates.



### Current Taxation

The Group is taxed on its results including its share of underwriting results declared by the syndicates and these are deemed to accrue evenly over the calendar year in which they are declared. The syndicate results included in these Financial Statements are only declared for tax purposes in the calendar year following the normal closure of the year of account. No provision is made for corporation tax in relation to open years of account. However, full provision is made for deferred tax on underwriting results not subject to current corporation tax.

HM Revenue and Customs (HMRC) agree the taxable results of the syndicates at a syndicate level on the basis of computations submitted by the managing agent. At the date of the approval of these Financial Statements the syndicate taxable results of years of account closed at this and at previous year ends may not have been fully agreed with the HMRC. Any adjustments that may be necessary to the tax provisions established by the Group, as a result of HMRC agreement of syndicate results, will be reflected in the Financial Statements of subsequent periods.

### Deferred Taxation

Deferred tax is provided in full on timing differences which result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax, at a future date. Tax is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the period end.

Deferred tax assets are recognised to the extent that it is regarded as probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

### Intangible Assets

Costs incurred by the Group in the Corporation of Lloyd's auctions in order to acquire rights to participate on Syndicates' underwriting years are included at cost within intangible fixed assets and amortised over a 3 year period beginning in the year the underwriting commences in respect of the purchased Syndicate participation.

### Goodwill

Goodwill represents the excess of the cost of acquisition over the fair value of the separable net assets of businesses acquired. Goodwill is amortised through the profit and loss account in equal instalments over its estimated useful life of 5 years.

### Cash Flow Statement

The Group has no control over the disposition of assets and liabilities at Lloyd's. Consequently, the Cash Flow Statement is prepared reflecting only the movement in corporate funds, which includes transfers to and from Syndicates at Lloyd's.

### Basis of consolidation

The Group Financial Statements consolidate the Financial Statements of Talisman Underwriting Plc with those of its subsidiaries for the year ended 31 December 2020.

No profit or loss account is presented for Talisman Underwriting Plc as provided by s408 of the Companies Act 2006. The loss of the parent company for the financial year dealt within the consolidated Financial Statements of Talisman Underwriting Plc was £32,810 (2019 – profit of £458,259).

The profits and losses of subsidiaries are consolidated from the date of acquisition to the date of disposal using the purchase method of accounting. The difference between the fair value of the consideration, both cash and equity instruments, and the fair value of the separable net assets acquired is amortised through the profit and loss account in equal instalments over its estimated useful life.

Uniform accounting policies are used for all Group companies. Profits or losses on intra-Group transactions are eliminated on consolidation.





## Risk management

This section summarises the financial and insurance risks the Group is exposed to either directly at the corporate level or indirectly via its participation in the Lloyd's syndicates.

## Risk background

The syndicates are exposed to a variety of financial and non-financial risks. The managing agent is responsible for managing the syndicate's exposure to these risks and, where possible, introducing controls and procedures that mitigate the effects of the exposure to risk. Each year, the managing agent prepares a Lloyd's Capital Return ("LCR") for the syndicate, the purpose of this being to agree capital requirements with Lloyd's based on an agreed assessment of the risks impacting the syndicate's business, and the measures in place to manage and mitigate those risks from a quantitative and qualitative perspective. The risks described below are typically reflected in the LCR, and, typically, the majority of the total assessed value of the risks concerned is attributable to insurance risk.

The insurance risks faced by a syndicate include the occurrence of catastrophic events, downward pressure on pricing of risks, reductions in business volumes and the risk of inadequate reserving. Reinsurance risks arise from the risk that a reinsurer fails to meet their share of a claim. The management of the syndicate's funds is exposed to risks of investment, liquidity, currency and interest rates leading to financial loss. The syndicate is also exposed to regulatory and operational risks including its ability to continue to trade. However, supervision by Lloyd's provides additional controls over the syndicate's management of risks.

The Group manages the risks faced by the syndicates on which it participates by monitoring the performance of the syndicates it supports. This commences in advance of committing to support a syndicate for the following year, with a review of the business plan prepared for each syndicate by its managing agent. In addition, quarterly reports and annual accounts together with any other information made available by the managing agent are monitored and if necessary enquired into. If the Group considers that the risks being run by the syndicate are excessive it will seek confirmation from the managing agent that adequate management of the risk is in place and, if considered appropriate will withdraw support from the next underwriting year. The Group relies on advice provided by the members' agent which acts for it, who are specialists in assessing the performance and risk profiles of syndicates. The Group also mitigates its insurance risks by participating across several syndicates as detailed in Note 21.

On the basis that the Group itself does not undertake the business of effecting or carrying out insurance contracts there is no requirement to discuss financial risks arising from syndicate investment activities. The analysis below provides details of the financial risks the Group is exposed to from syndicate insurance activities as required by FRS 103. Note 3 provides further analysis of sensitivities to reserving and underwriting risks.



**i. Liquidity risk**

The syndicates are exposed to daily calls on their available cash resources, principally from claims arising from its insurance business. Liquidity risk arises where cash may not be available to pay obligations when due, or to ensure compliance with the syndicate's obligations under the various trust deeds to which it is party.

The syndicates' aim to manage their liquidity position so that they can fund claims arising from significant catastrophic events, as modelled in their Lloyd's realistic disaster scenarios ("RDS").

**ii. Interest rate and equity price risk**

Interest rate risk and equity price risk is the risk that the fair value of future cash flows of financial instruments will fluctuate because of changes in market interest rates and market prices, respectively. The Group and syndicates manage their exposure to these risks by maintaining an appropriate mix between equity and debt financial instruments, investing in both fixed and floating rate investments, and by investing in a large portfolio of high quality equity investments across of range of unrelated sectors.

**iii. Currency risk**

The syndicates' main exposure to foreign currency risk arises from insurance business originating overseas, primarily denominated in US dollars. Transactions denominated in US dollars form a significant part of the syndicates' operations. This risk is, in part, mitigated by the syndicates maintaining financial assets denominated in US dollars against its major exposures in that currency.

The table below provides details of syndicate assets and liabilities by currency:

	GBP £	USD £	EUR £	CAD £	Other £	Total £
<b>2020 converted</b>	<b>converted</b>	<b>converted</b>	<b>converted</b>	<b>converted</b>	<b>converted</b>	
Total assets	9,821,717	42,649,844	3,522,275	6,292,166	2,881,654	65,167,656
Total liabilities	(13,449,312)	(44,150,245)	(3,666,829)	(4,661,504)	(2,347,929)	(68,275,819)
Surplus/(deficiency) of assets	£(3,627,595)	£(1,500,401)	£(144,555)	£1,630,663	£533,725	£(3,108,163)
<b>2019 converted</b>	<b>converted</b>	<b>converted</b>	<b>converted</b>	<b>converted</b>	<b>converted</b>	
Total assets	9,763,351	41,368,524	3,810,445	5,341,230	2,040,187	62,323,737
Total liabilities	(15,035,928)	(41,797,964)	(3,430,780)	(4,293,281)	(1,785,981)	(66,343,934)
Surplus/(deficiency) of assets	£(5,272,577)	£(429,440)	£379,665	£1,047,949	£254,206	£(4,020,197)

The impact of a 5% change in exchange rates between GBP and other currencies would be £25,972 on the result for the year (2019: £62,619).

**iv. Credit risk**

The Syndicates, through careful monitoring of the quality of their financial counterparties, are not exposed to significant credit risk.



## Corporate risks

### i. Investment, credit, liquidity and currency risks

The significant risks faced by the Group are with regard to the investment of the available funds within its own custody. The elements of these risks are investment risk, credit risk, liquidity risk, currency risk and interest rate risk. The main liquidity risk would arise if a syndicate had inadequate liquid resources for a large claim and sought funds from the Group to meet the claim. In order to minimise investment, credit and liquidity risk the Group's funds are invested in readily realisable short term deposits. The syndicates can distribute their results in Pound Sterling, US Dollars or a combination of the two. The Group is exposed to movements in the US Dollar between the Balance Sheet date and the distribution of the underwriting profits and losses, which is usually in the May following the closure of a year of account. The Group does not use derivative instruments to manage risk and, as such, no hedge accounting is applied.

### ii. Regulatory risks

The Group's subsidiaries are subject to continuing approval by Lloyd's to be a member of a Lloyd's syndicate. The risk of this approval being removed is mitigated by monitoring and fully complying with all requirements in relation to membership of Lloyd's. The capital requirements to support the proposed amount of syndicate capacity for future years are subject to the requirements of Lloyd's. A variety of factors are taken into account by Lloyd's in setting these requirements including market conditions and syndicate performance and although the process is intended to be fair and reasonable, the requirements can fluctuate from one year to the next, which may constrain the volume of underwriting the Group is able to support.

### iii. Operational risks

As there are relatively few transactions actually undertaken by the Group there are only limited systems and operational requirements of the Group and therefore operational risks are not considered to be significant. Close involvement of all Directors in the Group's key decision making and the fact that the majority of the Group's operations are conducted by syndicates, provides control over any remaining operational risks.

## Key accounting judgements and estimation uncertainties

In applying the Company's accounting policies, the Directors are required to make judgements, estimates and assumptions in determining the carrying amounts of assets and liabilities. These judgements, estimates and assumptions are based on the best and most reliable evidence available at the time when the decisions are made, and are based on historical experience and other factors that are considered to be applicable. Due to the inherent subjectivity involved in making such judgements, estimates and assumptions, the actual results and outcomes may differ. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods, if the revision affects both current and future periods.

The measurement of the provision for claims outstanding is the most significant judgement involving estimation uncertainty regarding amounts recognised in these Financial Statements in relation to underwriting by the syndicates and this is disclosed further in Note 3. The management and control of each syndicate is carried out by the managing agent of that syndicate, and the Company looks to the managing agent to implement appropriate policies, procedures and internal controls to manage each syndicate.

The key accounting judgement and source of estimation uncertainty set out below therefore relates to those made in respect of the Company only, and do not include estimates and judgements made in respect of the syndicates.

### Recoverability of debtors

The Company establishes a provision for debtors that are estimated not to be recoverable. When assessing recoverability, factors such as the ageing of the debtors, past experience of recoverability and the credit profile of the individuals or groups are all considered.



1. Class of Business	Gross written premiums	Gross premiums earned	Gross claims incurred	Net operating expenses	Reinsurance balance	Total
<b>2020</b>						
<b>Direct Insurance</b>						
Accident and health	911,690	939,648	(721,816)	(343,224)	(12,397)	(137,789)
Motor (third party liability)	217,030	192,888	(155,392)	(46,070)	(6,709)	(15,283)
Motor (other classes)	440,192	910,512	(587,257)	(284,641)	(46,689)	(8,075)
Marine, aviation and Transport	3,162,985	2,997,212	(1,893,962)	(934,000)	(90,178)	79,072
Fire and other damage to property	9,341,852	8,978,020	(5,911,669)	(2,668,861)	(889,274)	(491,787)
Third party liability	7,150,152	6,504,176	(4,066,372)	(1,903,265)	(325,306)	209,233
Credit and suretyship	904,108	904,925	(2,330,704)	(259,637)	644,349	(1,041,067)
Legal expenses	50,257	46,471	(22,122)	(14,444)	(7,940)	1,965
Miscellaneous	3,416	22,050	(6,537)	(8,649)	(718)	6,146
	<u>22,181,682</u>	<u>21,495,902</u>	<u>(15,695,831)</u>	<u>(6,462,791)</u>	<u>(734,862)</u>	<u>(1,397,582)</u>
Reinsurance	<u>8,168,369</u>	<u>8,007,682</u>	<u>(4,814,278)</u>	<u>(1,778,701)</u>	<u>(1,314,021)</u>	<u>100,682</u>
<b>Total</b>	<u>30,350,051</u>	<u>29,503,584</u>	<u>20,510,109</u>	<u>(8,241,492)</u>	<u>(2,048,883)</u>	<u>(1,296,900)</u>

**2019****Direct Insurance**

Accident and health	790,403	860,617	(505,375)	(383,026)	(45,571)	(73,354)
Motor (third party liability)	172,307	132,045	(83,465)	(42,343)	(4,321)	1,916
Motor (other classes)	1,347,238	1,349,760	(789,916)	(445,266)	(44,641)	69,937
Marine, aviation and Transport	2,424,219	2,415,825	(1,173,185)	(824,690)	(192,567)	225,383
Fire and other damage to property	8,481,539	7,888,807	(4,295,361)	(2,271,464)	(1,050,227)	271,755
Third party liability	6,536,689	6,223,585	(4,250,261)	(2,039,153)	161,713	95,884
Credit and suretyship	843,786	821,160	(442,688)	(239,091)	(63,318)	76,063
Legal expenses	47,405	42,665	(15,858)	(22,221)	(2,625)	1,961
Miscellaneous	23,630	24,752	(20,113)	(8,991)	(49)	(4,401)
	<u>20,667,216</u>	<u>19,759,216</u>	<u>(11,576,221)</u>	<u>(6,276,245)</u>	<u>(1,241,606)</u>	<u>665,144</u>
Reinsurance	<u>6,718,520</u>	<u>6,268,116</u>	<u>(5,363,520)</u>	<u>(1,330,622)</u>	<u>44,925</u>	<u>(381,101)</u>
<b>Total</b>	<u>£27,385,736</u>	<u>£26,027,332</u>	<u>£(16,939,741)</u>	<u>£(7,606,867)</u>	<u>£(1,196,681)</u>	<u>£284,043</u>



## 2. Geographical Analysis

2020

2019

## Direct Net Premium Written in:

United Kingdom	£22,181,682	£20,667,216
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## 3. Technical provisions

	Gross £	Reinsurance £	2020 Net £	Gross £	Reinsurance £	2019 Net £
<b>Movement in claims outstanding</b>						
At 1 January	44,138,648	(13,706,253)	30,432,395	42,357,649	(12,145,453)	30,212,196
Movement in technical account	4,126,475	(1,719,716)	2,406,759	2,054,463	(1,495,530)	558,933
Other movements	(3,483,715)	763,930	(2,719,785)	(273,464)	(65,270)	(338,734)
	<u>£44,781,408</u>	<u>£(14,662,039)</u>	<u>£30,119,369</u>	<u>£44,138,648</u>	<u>£(13,706,253)</u>	<u>£30,432,395</u>

	Gross £	Reinsurance £	2020 Net £	Gross £	Reinsurance £	2019 Net £
<b>Movement in unearned premiums</b>						
At 1 January	12,839,469	(2,799,934)	10,039,535	11,029,809	(2,162,705)	8,867,104
Movement in technical account	846,467	(429,064)	417,403	1,358,404	(604,819)	753,585
Other movements	(363,616)	70,588	(293,028)	451,256	(32,410)	418,846
	<u>£13,322,320</u>	<u>£(3,158,410)</u>	<u>£10,163,910</u>	<u>£12,839,469</u>	<u>£(2,799,934)</u>	<u>£10,039,535</u>

	2020 Net £	2019 Net £
<b>Movement in deferred acquisition costs</b>		
At 1 January	3,408,420	3,022,934
Movement in deferred acquisition costs	80,070	221,155
Other movements	(80,903)	164,331
	<u>£3,407,587</u>	<u>£3,408,420</u>

Included within other movements are foreign exchange movements in restating the opening balances and the effect of the 2017 and prior years' technical provisions being reinsured to close into the 2018 year of account (2019: 2016 and prior years' technical provisions being reinsured to close into the 2017 year of account), where the Company's syndicate participation portfolio has changed between those two years of account. The substantial changes in other movements are due to the Group's growth in Syndicate participation as can be seen in Note 21.

**Assumptions, changes in assumptions and sensitivity**

As described on page 24 the majority of the risks to the Group's future cash flows arise from its participation in the results of Lloyd's syndicates and are mostly managed by the managing agents of the syndicates. The Group's role in managing these risks, in conjunction with the Group's member's agent, is limited to a selection of syndicate participations and monitoring the performance of the syndicates and their managing agents.

The amounts carried by the Group arising from insurance contracts are calculated by the managing agents of the syndicates and derived from accounting information provided by the managing agents and reported upon by the syndicate auditors.



### 3. Technical provisions (continued)

The key assumptions underlying the amounts carried by the Group arising from insurance contracts are:

- the net premiums written calculated by the managing agent are an accurate assessment of the premiums payable as a result of the risks contractually committed to up to the Balance Sheet date;
- the net unearned premiums calculated by the managing agent are an accurate assessment of the net premiums written that reflect the exposure to risks arising after the Balance Sheet date, including appropriate allowance for anticipated losses in excess of the unearned premium;
- the claims reserves calculated by the managing agent are an accurate assessment of the ultimate liabilities in respect of claims relating to events up to the Balance Sheet date;
- the potential ultimate result of run-off year results has been accurately estimated by the managing agent; and
- the value of investments and other assets and liabilities are correctly stated at their realisable values at the Balance Sheet date.

There have been no changes to these assumptions in 2020.

The amounts carried by the Group arising from insurance contracts are sensitive to various factors as follows:

- a 5% increase/decrease in net earned premium (with all other underwriting elements assumed to change pro-rata with premium) will increase/decrease the Company's pre-tax profit/loss by £1.1m (2019: £1.0m);
- a 5% increase/decrease in the managing agents' calculation of gross claims reserves will decrease/increase the Company's pre-tax profit/loss by £2.2m (2019: £2.2m);
- a 5% increase/decrease in the managing agents' calculation of net claims reserves will decrease/increase the Company's pre-tax profit/loss by £1.5m (2019: £1.5m).

The 5% movement has been selected to give an indication of the possible variations in the assumptions used.



## 3. Technical provisions (continued)

The historical gross and net claims development by year of account (YOA) is as follows:

*Claims development – gross*

YOA	After one year £'000	After two years £'000	After three years £'000	After four years £'000	After five years £'000	After six years £'000	After seven years £'000	After eight years £'000	After nine years £'000	After ten years £'000	RITC received £'000	Ultimate £'000	Cumulative payments £'000	Total £'000
2011	7,868	12,781	12,808	12,787	12,615	12,544	12,392	12,232	12,191	12,204	2,633	14,837	(11,548)	3,289
2012	7,734	11,664	11,541	11,173	11,097	10,943	10,812	10,733	10,680	-	-	10,680	(9,955)	725
2013	5,876	10,400	10,241	9,985	9,791	9,569	9,462	9,383	-	-	-	9,383	(8,633)	751
2014	5,700	10,033	10,311	10,039	10,237	10,077	10,048	-	-	-	-	10,048	(8,781)	1,267
2015	5,403	10,512	10,689	10,546	10,463	10,384	-	-	-	-	-	10,384	(8,387)	1,997
2016	6,385	13,017	13,267	13,246	13,128	-	-	-	-	-	-	13,128	(10,167)	2,961
2017	11,907	18,076	18,977	18,690	-	-	-	-	-	-	-	18,690	(13,498)	5,192
2018	9,473	16,942	18,048	-	-	-	-	-	-	-	-	18,048	(9,990)	8,058
2019	9,360	18,445	-	-	-	-	-	-	-	-	-	18,445	(5,969)	12,477
2020	10,129	-	-	-	-	-	-	-	-	-	-	10,129	(2,064)	8,066
<b>Total</b>												<b>133,773</b>	<b>(88,991)</b>	<b>44,781</b>

*Claims development – net*

YOA	After one year £'000	After two years £'000	After three years £'000	After four years £'000	After five years £'000	After six years £'000	After seven years £'000	After eight years £'000	After nine years £'000	After ten years £'000	RITC received £'000	Ultimate £'000	Cumulative payments £'000	Total £'000
2011	6,423	10,482	10,504	10,269	10,027	9,991	9,934	9,801	9,736	9,738	1,537	11,275	(9,264)	2,011
2012	6,056	9,618	9,532	9,124	9,048	8,974	8,875	8,777	8,765	-	-	8,765	(8,154)	611
2013	4,919	8,980	8,760	8,565	8,415	8,241	8,154	8,082	-	-	-	8,082	(7,431)	651
2014	4,785	8,706	8,885	8,550	8,557	8,440	8,432	-	-	-	-	8,432	(7,499)	933
2015	4,616	8,988	9,093	9,005	8,832	8,747	-	-	-	-	-	8,747	(7,291)	1,456
2016	5,082	10,347	10,580	10,515	10,405	-	-	-	-	-	-	10,405	(8,361)	2,044
2017	7,299	12,398	13,079	12,984	-	-	-	-	-	-	-	12,984	(9,434)	3,550
2018	6,479	11,808	12,520	-	-	-	-	-	-	-	-	12,520	(7,379)	5,142
2019	6,186	12,866	-	-	-	-	-	-	-	-	-	12,866	(4,601)	8,265
2020	6,731	-	-	-	-	-	-	-	-	-	-	6,731	(1,275)	5,456
<b>Total</b>												<b>100,807</b>	<b>(70,688)</b>	<b>30,119</b>

## 4. Net Operating Expenses

	2020	2019
Acquisition costs	(7,617,643)	(7,106,795)
Change in deferred acquisition costs	80,070	221,155
Administrative expenses	(2,194,576)	(1,945,484)
Profit on exchange	-	-
Reinsurer's commissions and profit participations	1,490,657	1,224,257
	<u>£(8,241,492)</u>	<u>£(7,606,867)</u>





## 5. Investment Income

	2020	2019
Investment income – financial instruments held at fair value through profit or loss		
Dividend income and interest	539,335	786,628
Realised gains and losses	33,075	110,136
Unrealised gains and losses - net	494,162	213,901
	<hr/>	<hr/>
Investment income	1,066,572	1,110,665
	<hr/>	<hr/>
Bank interest	33,638	94,035
Investment management expenses	(26,372)	(30,841)
	<hr/>	<hr/>
Total investment return	£1,073,838	£1,173,859
	<hr/>	<hr/>
Recognised in:		
Technical account	707,866	993,664
Non-technical account	365,972	180,195
	<hr/>	<hr/>
Total investment return	£1,073,838	£1,173,859
	<hr/>	<hr/>

## 6. Profit/(Loss) on Ordinary Activities before Taxation

	2020	2019
This is stated after charging/(crediting):		
Chairman's remuneration	£ 10,000	£ 10,000
Directors' remuneration- excluding Chairman.	£ 22,500	£ 22,500
Other staff costs	£ 9,000	£ 9,000
Auditors' remuneration - audit of these Financial Statements	£ 10,000	£ 21,630
- audit of the Company's subsidiaries	£ 21,355	£ 26,914
- tax compliance services	£ 10,840	£ 8,544
Profit on sale of capacity	£ (55,537)	£ -
Amortisation of syndicate capacity	£ 593,455	£301,488
Amortisation of goodwill	£ 1,294	£ 28,485
Amortisation of negative goodwill	£ (10,652)	£ (8,045)
Exchange loss	£ 82,973	£ 122,008
	<hr/>	<hr/>

The Group has no employees other than the Directors and the Company Secretary.





7. Taxation	2020	2019
<b>Analysis of Charge in Year</b>		
Corporation tax:		
UK corporation tax on profit of the year	(180,570)	148,989
Prior year adjustment	31,646	(16,488)
Overseas taxation	(14,409)	(11,148)
	<hr/>	<hr/>
	(163,333)	121,353
Deferred tax:		
Origination and reversal of timing differences	19,207	(4,184)
Adjustment in respect of previous period	-	-
Change in tax rate	(60,113)	-
	<hr/>	<hr/>
Total tax charge/(credit)	£(204,239)	£117,169
	<hr/> <hr/>	<hr/> <hr/>

**Factors affecting tax charge/(credit) for year**

2020	2019
------	------

The tax assessed for the year is different to the standard rate of corporation tax in the UK. The differences are explained below:

Profit/(Loss) on ordinary activities before tax	£(844,698)	£856,127
	<hr/>	<hr/>
Profit/(Loss) on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2019 – 19%)	(160,493)	162,664
Effects of:		
Other adjustments to taxation	(60,983)	(17,859)
Foreign tax paid	(14,409)	(11,148)
Prior year adjustment	31,646	(16,488)
	<hr/>	<hr/>
Tax charge/(credit) for year	£(204,239)	£117,169
	<hr/> <hr/>	<hr/> <hr/>

**Factors that may affect future tax charges**

The results of the Group's participation on the 2018, 2019 and 2020 years of account, will not be assessed to tax until the year ended 31 December 2021, 2022 and 2023 respectively being the year after the calendar year result of each run-off year or the normal date of closure of each year of account. In addition, tax only Claims Equalisation Reserves (CER) may further affect the timing of the taxation of underwriting profits. At 31 December 2020 the Group had a CER of £390,976 (2019 - £822,717) which will be subject to UK corporation tax as it is released in future years.

On 18 November 2019, the Government outlined its proposal to reverse the planned corporation tax reduction from 19% to 17%. This was confirmed in the Budget on 11 March 2020 and substantively enacted on 17 March 2020.



<b>8. Dividends</b>	<b>2020</b>	<b>2019</b>
Equity dividends declared and paid	£308,268	£515,288
	<u>          </u>	<u>          </u>
<b>9a. Intangible Assets and Positive Goodwill</b>		
<b>Purchased</b>		
<b>Cost</b>	<b>Positive Goodwill</b>	<b>Syndicate Capacity</b>
At 1 January 2020	200,045	5,568,455
Additions	-	26,747
Disposals	-	(170,523)
	<u>          </u>	<u>          </u>
At 31 December 2020	200,045	5,424,679
	<u>          </u>	<u>          </u>
<b>Amortisation</b>		
At 1 January 2020	(193,582)	(4,117,674)
Provided during the year	(1,294)	(572,730)
Disposals	-	168,463
	<u>          </u>	<u>          </u>
At 31 December 2020	(194,876)	(4,521,941)
	<u>          </u>	<u>          </u>
<b>Net Book Value</b>		
At 31 December 2020	£5,169	£902,738
	<u>          </u>	<u>          </u>
At 31 December 2019	£6,463	£1,450,781
	<u>          </u>	<u>          </u>



## 9b. Negative Goodwill

**Purchased****Cost****Negative  
Goodwill**

At 1 January 2020

53,261

At 31 December 2020

53,261

**Amortisation**

At 1 January 2020

(8,045)

Released during the year

(10,652)

At 31 December 2020

(18,697)

**Net Book Value**

At 31 December 2020

£34,564

At 31 December 2019

£45,216

## 10. Investments

**Company****2020****2019****Fixed asset investments****Subsidiary  
Undertakings**    **Subsidiary  
Undertakings**

At 1 January

1,212,242

558,590

Acquisition of subsidiary

-

692,126

Impairment of investment in subsidiaries

-

(38,474)

At 31 December

£1,212,242

£1,212,242

The Company acquired Swann Underwriting LLP, St Albans Underwriting LLP and Nameco (No.420) Limited in 2019.



## 10. Investments (continued)

The Company has the following beneficial interests, held either directly or indirectly in group undertakings:

<b>Name</b>	<b>Direct/ indirect interest</b>	<b>Ownership interest</b>	<b>Country of incorporation</b>	<b>Business activity</b>
Talisman Corporate Underwriting Limited	Direct	100%	England and Wales	Lloyd's corporate member
Talisman Corporate Underwriting 1999 Limited	Direct	100%	England and Wales	Lloyd's corporate member
Talisman Corporate Underwriting 2000 Limited	Direct	100%	England and Wales	Lloyd's corporate member
Goodhart Limited	Direct	100%	England and Wales	Lloyd's corporate Member
Church Acre Limited	Direct	100%	England and Wales	Lloyd's corporate partner
Talisman Corporate Limited	Direct	100%	England and Wales	LLP corporate Partner
Nameco (No.420) Limited	Direct	100%	England and Wales	Lloyd's corporate member
St Albans Underwriting LLP	Direct	100%	England and Wales	Lloyd's corporate member
Swann Underwriting LLP	Direct	100%	England and Wales	Lloyd's corporate member
J.A.T.P LLP	Indirect	100%	England and Wales	Lloyd's corporate member
John Coverdale LLP	Indirect	100%	England and Wales	Lloyd's corporate member

The registered office of the above subsidiaries, except for Nameco (No.420) Limited, is 5th Floor, 70 Gracechurch Street, London EC3V 0XL. Nameco (No.420) Limited's registered office is at 5<sup>th</sup> Floor, 40 Gracechurch Street, London EC3V 0BT.



## 10. Investments (continued)

The Group and Company also hold the following investments:

**Group**

Other Financial Investments - Syndicate	2020		2019	
	Market value	Cost	Market value	Cost
Shares and other variable yield securities and units in unit trusts	3,522,379	3,458,027	3,847,624	3,653,022
Debt securities and other fixed income securities	20,909,179	20,631,545	20,191,078	20,152,716
Participation in investment pools	139,362	134,613	283,234	279,366
Loans secured by mortgages	7,410	30,384	4,013	3,986
Other loans	248,929	198,714	74,809	62,977
Deposits with credit institutions	32,515	32,515	86,190	86,190
Overseas deposits	485,039	482,015	352,903	352,368
Other	71,980	4,044	49,392	352
	<u>£25,416,793</u>	<u>£24,971,857</u>	<u>£24,889,243</u>	<u>£24,590,977</u>

The Group uses the following hierarchy for determining and disclosing the fair value of financial investments by valuation technique:

Level 1: quoted (unadjusted) prices in active markets for identical assets.

Level 2: prices based on recent transactions in identical assets.

Level 3: priced determined using a valuation technique.

Financial investments – Syndicate	Financial investments Held at fair value through profit or loss				Held at amortised cost	Total
	Level 1	Level 2	Level 3	Total		
<b>2020</b>						
Shares and other variable yield securities and units in unit trusts	862,387	2,128,686	531,306	3,522,379	-	3,522,379
Debt securities and other fixed income securities	5,257,862	15,651,317	-	20,909,179	-	20,909,179
Participation in investment pools	4,443	121,256	13,663	139,362	-	139,362
Loans and deposits with credit Institutions	95,691	170,302	22,861	288,854	-	288,854
Overseas deposits	160,684	285,968	38,387	485,039	-	485,039
Other investments	21,619	50,361	-	71,980	-	71,980
	<u>£6,402,685</u>	<u>£18,407,891</u>	<u>£606,217</u>	<u>£25,416,793</u>	<u>£-</u>	<u>£25,416,793</u>



## 10. Investments (continued)

Financial investments – Corporate	Financial investments Held at fair value through profit or loss			Total	Held at amortised cost	Total
	Level 1	Level 2	Level 3			
<b>2020</b>						
Shares and other variable yield securities and units in unit trusts	-	2,916,754	-	2,916,754	-	£2,916,754
Fair value	£-	£2,916,754	£-	£2,916,754	£-	£2,916,754
						<b>Total</b>
Cost				£2,219,092	£-	£2,219,092

The Corporate Investments comprise units held in the Ruffer LLP Total Return International Fund and are deposited at Lloyd's to support the Group's underwriting (see Note 22).

Financial investments – Syndicate	Financial investments Held at fair value through profit or loss			Total	Held at amortised cost	Total
	Level 1	Level 2	Level 3			
<b>2019</b>						
Shares and other variable yield securities and units in unit trusts	1,287,380	2,407,134	153,110	3,847,624	-	3,847,624
Debt securities and other fixed income securities	5,871,011	14,320,067	-	20,191,078	-	20,191,078
Participation in investment pools	108,841	119,745	54,648	283,234	-	283,234
Loans and deposits with credit Institutions	35,665	77,387	51,960	165,012	-	165,012
Overseas deposits	206,027	141,378	5,498	352,903	-	352,903
Other investments	10,974	38,418	-	49,392	-	49,392
Fair value	£7,519,898	£17,104,129	£265,216	£24,889,243	£-	£24,889,243

Financial investments – Corporate	Financial investments Held at fair value through profit or loss			Total	Held at amortised cost	Total
	Level 1	Level 2	Level 3			
<b>2019</b>						
Shares and other variable yield securities and units in unit trusts	-	2,579,307	-	2,579,307	-	2,579,307
Fair value	£-	£2,579,307	£-	£2,579,307	£-	£2,579,307
						<b>Total</b>
Cost				£2,219,092	£-	£2,219,092



## 11. Debtors arising out of Direct Insurance and Reinsurance Operations

	2020			2019		
	Syndicate Participation	Corporate	Total	Syndicate Participation	Corporate	Total
Direct insurance operations						
Intermediaries	67	-	71	58	-	58
Policyholders	7,088,138	-	7,046,194	6,766,312	-	6,766,312
	<u>£7,088,205</u>	<u>£-</u>	<u>£7,046,265</u>	<u>£6,766,370</u>	<u>£-</u>	<u>£6,766,370</u>
Reinsurance operations	6,216,853	-	6,216,853	5,597,151	-	5,597,151
	<u>£6,216,853</u>	<u>£-</u>	<u>£6,216,853</u>	<u>£5,597,151</u>	<u>£-</u>	<u>£5,597,151</u>

Debtors arising out of direct and reinsurance operations includes £122,817 (2019 - £130,787) and £795,304 (2019 - £800,031) respectively which is due after more than one year.

## 12. Other Debtors

Group	2020			2019		
	Syndicate Participation	Corporate	Total	Syndicate Participation	Corporate	Total
Deferred tax asset (Note 15)	-	506,600	506,600	-	539,276	539,276
Corporation tax	-	216,297	216,297	-	-	-
Other	785,612	101,761	887,374	783,064	505,770	1,288,834
	<u>£785,612</u>	<u>£824,658</u>	<u>£1,610,270</u>	<u>£783,064</u>	<u>£1,045,046</u>	<u>£1,828,110</u>

Company	2020	2019
Corporation tax recoverable	-	25,634
Debtors due from subsidiaries	126,278	360,758
Other debtors	89,858	89,663
Prepayments and accrued income	39,891	3,170
	<u>£256,027</u>	<u>£479,225</u>



## 13. Cash at Bank and in Hand

	2020			2019		
	Syndicate Participation	Corporate	Total	Syndicate Participation	Corporate	Total
Lloyd's deposit	-	5,167,985	5,167,985	-	3,851,401	3,851,401
Cash at bank	1,434,101	2,823,682	4,257,783	1,453,372	3,853,544	5,306,916
	<u>1,434,101</u>	<u>£7,991,667</u>	<u>£9,425,768</u>	<u>£1,453,372</u>	<u>£7,704,945</u>	<u>£9,158,317</u>

The Lloyd's deposit represents monies deposited with the Corporation of Lloyd's (Lloyd's) to support the Group's underwriting activities (see Note 22).

## 14. Called-up Share Capital

	2020	2019
	Allotted, called-up and fully paid	Allotted, called-up and fully paid
20,482,213 (2019: 18,243,900) Ordinary A shares of 25p each	5,120,553	4,560,975
13,570 (2019: 12,420) Ordinary B shares of 10p each	1,357	1,242
	<u>£5,121,910</u>	<u>£4,562,217</u>

The Company has issued two classes of shares, Ordinary A shares and Ordinary B shares. The Ordinary A shares and Ordinary B shares carry the right for the shareholder to participate in the underwriting profits of the Company resolved to be distributed by the Company. The A shares also entitle the shareholder to participate on any investment income and gains generated on funds held by the Company to the exclusion of any other class of shares.

Each Ordinary A shareholder is entitled to a single vote for every A share held. Each Ordinary B shareholder is entitled to one thousand votes for every B share held. On winding up of the Company the capital and assets available for distribution will be divided amongst the members in proportions to the amounts paid up on the shares.

2,238,313 Ordinary A shares (2019: 1,588,890 Ordinary A shares) were issued at an average price of £0.77 per Ordinary A share and 1,955 Ordinary B shares (2019: 630 Ordinary B shares) were issued at par in 2020.





## 15. Deferred Taxation

<b>Group</b>	<b>2020</b>	<b>2019</b>
Opening balance – Deferred tax (asset)/liability	(349,356)	(478,653)
On acquisition of subsidiary companies	-	133,481
Profit and loss account (credit) for the financial year	(40,906)	(4,184)
	<u>                    </u>	<u>                    </u>
Closing balance – Deferred tax (asset)/liability	£(390,262)	£(349,356)
	<u>                    </u>	<u>                    </u>

Deferred tax consists of the following items:

Underwriting (losses) and profits not subject to current taxation	(577,707)	(650,673)
Claims Equalisation reserve	76,287	137,470
Revaluation of capacity	111,158	163,847
	<u>                    </u>	<u>                    </u>
	£(390,262)	£(349,356)
	<u>                    </u>	<u>                    </u>

The deferred tax balance is split:

Deferred tax assets (note 12)	(506,600)	(539,276)
Deferred tax liabilities	116,338	189,920
	<u>                    </u>	<u>                    </u>
	£(390,262)	£(349,356)
	<u>                    </u>	<u>                    </u>

Deferred tax has been calculated using the tax rate at which it is expected to reverse being 19% (2019 – 17%).

The deferred tax balance consists of underwriting profits and (losses), the claims equalisation reserve and the fair value revaluation of the syndicate capacity acquired and are expected to reverse:

	<b>2020</b>	<b>2019</b>
Within one year	(12,028)	(86,687)
Over one year	(378,234)	(262,669)
	<u>                    </u>	<u>                    </u>
	£(390,262)	£(349,356)
	<u>                    </u>	<u>                    </u>



## 15. Deferred Taxation (continued)

Company	2020	2019
Opening balance – Deferred tax liability	58,060	-
On acquisition of LLP subsidiaries	-	58,060
Profit and loss account (credit) for the financial year	(58,060)	-
	<hr/>	<hr/>
Closing balance – Deferred tax liability	£-	£58,060
	<hr/> <hr/>	<hr/> <hr/>
Deferred tax consists of the following items:		
Revaluation of capacity	£-	£58,060
	<hr/>	<hr/>
	£-	£58,060
	<hr/> <hr/>	<hr/> <hr/>
Deferred tax has been calculated using a tax rate of 19% (2019 – 17%).		
The deferred tax balance is expected to reverse:		
	<b>2020</b>	<b>2019</b>
Within one year	-	19,353
Over one year	-	38,707
	<hr/>	<hr/>
	£-	£58,060
	<hr/> <hr/>	<hr/> <hr/>

The deferred tax balance arose in 2019 on Talisman Underwriting Plc's participation on the LLP Corporate Members.

## 16. Creditors arising out of Direct Insurance and Reinsurance Operations

	2020			2019		
	Syndicate Participation	Corporate	Total	Syndicate Participation	Corporate	Total
Direct insurance operations						
Falling due within						
one year	1,213,545	-	1,213,545	1,109,439	-	1,109,439
Due after one year	6,151	-	6,151	7,646	-	7,646
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	£1,219,696	£-	£1,219,696	£1,117,085	£-	£1,117,085
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
Reinsurance operations						
Falling due within						
one year	4,770,719	-	4,770,719	4,367,045	-	4,367,045
Due after one year	1,070,976	-	1,070,976	771,906	-	771,906
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	£5,841,695	£-	£5,841,695	£5,138,951	£-	£5,138,951
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>



## 17. Other Creditors

Group	2020			2019		
	Syndicate Participation	Corporate	Total	Syndicate Participation	Corporate	Total
Corporation tax	-	-	-	-	46,935	46,935
Other	1,980,300	1,727,208	3,707,508	1,772,412	1,528,317	3,300,729
	<u>1,980,300</u>	<u>1,727,208</u>	<u>£3,707,508</u>	<u>1,772,412</u>	<u>£1,575,252</u>	<u>£3,347,664</u>

Company	2020	2019
Amounts owed to group undertakings	-	1,160,026
Dividends payable	40,336	40,336
Other creditors	1,646,811	1,381,406
Accruals and deferred income	64,892	71,235
	<u>£1,752,039</u>	<u>£2,653,003</u>

Included in other creditors is £1,381,406 (2019: £1,381,406) which represents monies received from loan note holders to support the Group's underwriting. These monies are deposited as Funds at Lloyd's.

## 18. Movement in Cash

	At 01.01.20	Cash flow in year	At 31.12.20
Lloyd's deposit	3,851,401	1,316,584	5,167,985
Cash at bank	3,853,544	(1,029,862)	2,823,682
	<u>£7,704,945</u>	<u>£286,722</u>	<u>£7,991,667</u>



## 19. Related Parties

2020

2019

The following dividends were paid to the Directors:

Peter Steel	£5,914	£12,738
Robert Eaton	£925	£1,832
David Monksfield	£330	£711
Paul Sandilands	£4,797	£9,963

David Monksfield is also Executive Chairman of Argenta Private Capital Limited ("APCL"). Members' Agents fees and profit commission are payable to APCL under normal commercial terms. Members' Agents fees and profit commission paid to APCL totalled £213,416 in the year ended 31 December 2020 (2019: £221,148).

## 20. Loan Stock

In order to support the Group's underwriting activities, the Company has issued the following loan stock:

	Original Issue Nil paid	Called and Cancelled	Balance Nil Paid
	£	£	£
'B' loan stock 2000	2,037,796	1,967,804	69,992
'B' loan stock 2001	2,223,778	1,989,801	233,977
'B' loan stock 2002	2,051,795	1,812,819	238,976
'C' loan stock 2000	299,970	299,970	-
'C' loan stock 2001	170,983	170,983	-
'C' loan stock 2002	124,988	124,988	-
'C' loan stock 2004	235,780	195,209	40,572
'C' loan stock 2005	1,304,777	991,528	313,249
'C' loan stock 2006	523,800	424,779	99,021
'C' loan stock 2008	417,980	128,413	289,567
'C' loan stock 2009	153,256	38,139	115,117
'C' loan stock 2010	53,185	-	53,185
'C' loan stock 2011	215,011	-	215,011
'C' loan stock 2012	129,776	81,286	48,490
'C' loan stock 2013	389,935	188,267	201,669
'C' loan stock 2014	773,271	51,594	721,677
'C' loan stock 2015	50,392	-	50,392
'C' loan stock 2016	1,196,210	248,959	947,252
'C' loan stock 2017	119,984	-	119,984
'C' loan stock 2018	212,222	-	212,222
'C' loan stock 2019	75,740	-	75,740
'C' loan stock 2020	691,744	-	691,744
'C' loan stock 2021	3,555,599	100,085	3,455,515
'C' loan stock 2022	559,833	-	559,833
'C' loan stock 2023	1,108,062	-	1,108,062

The loan stock called may be converted to 'A' shares at the choice of the stockholder.

The loan stockholders are obliged to make funds, equivalent to the par value of the loan stock, available to Lloyd's to support the group's underwriting.



## 21. Syndicate Participation

The Group is or was an Underwriting Member of the following Syndicates:

No.	Managing Agent	2021 Allocated Capacity £'000	2020 Allocated Capacity £'000	2019 Allocated Capacity £'000	2018 Allocated Capacity £'000
33	Hiscox Syndicates Limited	5,773	5,773	4,506	4,288
218	ERS Syndicate Management Limited	-	-	1,020	1,000
318	Cincinnati Global Underwriting Agency Ltd	730	730	710	680
386	QBE Underwriting Ltd	1,827	1,739	1,580	1,504
510	Tokio Marine Kiln Syndicates Limited	6,335	5,511	4,542	4,280
609	Atrium Underwriters Limited	4,049	3,405	2,695	2,503
623	Beazley Furlonge Ltd	3,717	3,058	2,438	2,232
727	S A Meacock & Company Limited	-	52	-	-
1969	Apollo Syndicate Management Limited	700	593	593	300
2010	Cathedral Underwriting Limited	900	1,252	1,204	1,125
2121	Argenta Syndicate Management Ltd	1,275	1,611	1,289	1,194
2791	Managing Agency Partners Ltd	2,138	2,138	1,998	1,769
4444	Canopus Managing Agents Ltd	700	1,061	1,042	1,000
5623	Beazley Furlonge Ltd	398	297	30	-
5886	Asta Managing Agency Ltd	1,247	786	540	234
6103	Managing Agency Partners Ltd (*)	254	192	126	120
6104	Hiscox Syndicates Limited (*)	-	199	199	100
6111	Catlin Underwriting Limited (*)	-	-	-	200
7231	MAPA 7231 (*)	-	606	500	-
		£30,043	£29,003	£25,012	£22,529

(\*) On a Limited Tenancy Basis. MAPA 7231 provides limited tenancy capacity on Syndicate 5886.

## 22. Funds at Lloyd's

The Company's subsidiaries have entered into Lloyd's Deposit Trust Deeds which give the Corporation the right to apply these monies in settlement of any claims arising from the participation on the Syndicates. These monies can only be released from the provision of these Deeds with Lloyd's express permission and only in circumstances where the amounts are either replaced by an equivalent asset, or after the expiration of the Group's liabilities in respect of its underwriting.

In addition to the funds held in the Lloyd's Deposit (see Note 13) and the Corporate investments (see Note 10) totalling £8,084,739 (2019: £6,174,905) the Group's Lloyd's underwriting is also supported by bank guarantees from the loan note holders, and inter-available funds, of £10,809,018 (2019: £7,854,491).

## 23. Ultimate Controlling Party

In the opinion of the Directors there is no ultimate controlling party of the Group.

